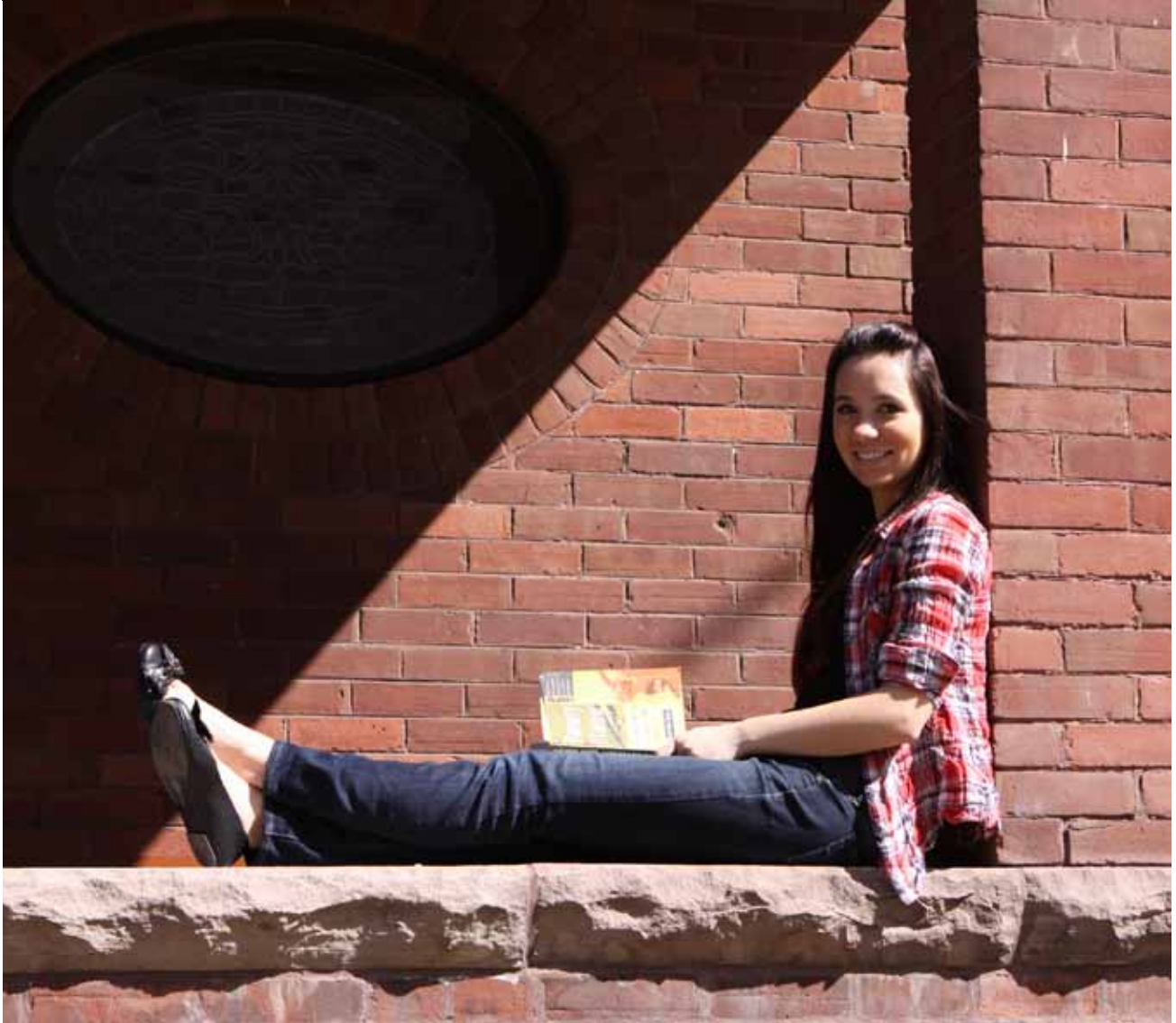




UNIVERSITY OF  
**ST. MICHAEL'S COLLEGE**  
IN THE UNIVERSITY OF TORONTO

ANNUAL REPORT OF THE PRESIDENT TO THE COLLEGIUM | 2010







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Teach Me  
Goodness,  
Discipline  
and  
Knowledge



# Faculty of Arts and Science



KNOWN COLLOQUIALLY AS THE “COLLEGE DIVISION” AT USMC, the Arts and Science division, in 2008-2009, had 4,295 full-time and part-time students registered. As of September 2009, this number had risen to an unprecedented 4,562 students, making it clearly the largest division at USMC. All of these students are University of Toronto students, admitted and enrolled by its Faculty of Arts and Science; they have elected to become St. Michael’s students through their registration at the University of Toronto, which grants them their Bachelor of Arts, Bachelor of Science, or Bachelor of Commerce degrees. The Arts and Science Division comes under the authority of the Principal who reports directly to the Dean of the Faculty of Arts and Science, the Provost of the University of Toronto, and the President of USMC on all matters relating to undergraduate life and education at St. Michael’s. The Principal is directly responsible for the Office of the Registrar and Student Services, four distinctive College Programs, the Writing and Math Aid Centres, twenty-seven academic classrooms, Audio Visual Services for undergraduate teaching, Arts and Science office space, and nearly sixty College Fellows, Associate Fellows, and Visiting Fellows. To undertake this massive division, the Principal’s office depends on the University of Toronto’s block grant of nearly 4 million dollars per year, which is allocated to St. Michael’s by merit of the Federation Framework Agreement.

## GENERAL ENROLMENT

The General enrolment of St. Michael’s College in 2009-2010 was 4,510 full and part-time students. In the coming academic year, 2010-2011 SMC’s total enrolment is now 4,583, a staggering figure when one considers that neither our faculty complement nor registrarial personnel has increased. Currently, St. Michael’s students comprise 16.99% of the 26,977 students in the Faculty of Arts and Science, a figure only 0.11% lower than 2009-10. Our increase in enrolment is due largely to an increase in first year enrolment, which was caused by an increase in the acceptance to our offers of admission.





## COLLEGE PROGRAMS

### *Statistics Program Enrolments*

Program	Minor 09-10	Minor 10-11	Major 09-10	Major 10-11	Specialist 09-10	Specialist 10-11	Total 09-10	Total 10-11
Book & Media	207	137	134	271	NA	NA	<b>341</b>	<b>408</b>
Celtic Studies	38	45	40	36	18	11	<b>96</b>	<b>92</b>
Christianity & Culture	33	30	49	56	13	9	<b>95</b>	
Education Minor	12	13					12	
CTEP			31	62			31	
C&C Total	45	43	80	118	13	9	<b>138</b>	<b>170</b>
Mediaeval Studies	33	38	45	42	13	16	<b>91</b>	<b>96</b>
Total							666	766

### *Course Enrolments and Full Course Equivalents (in parenthesis)*

Program	2009-2010 As of Sept.4	2010-2011 (as of Sept. 7)
Book and Media Studies	532 (367.0 FCE)	653 (415 FCE)
Celtic Studies	333 (274.5 FCE)	404 (290 FCE)
Christianity & Culture	569 (415.5 FCE)	650 (408.5 FCE)
Mediaeval Studies	259 (158.5 FCE)	309 (184 FCE)
Total	1,693 (1,215.5 FCE)	2016 (1297.5)





### BOOK AND MEDIA STUDIES (BMS)

The program continues to grow and is ranked as one of the most popular programs in the Faculty of Arts and Science. At the beginning of September 2010, there were over 400 students enrolled in minor and major programs. There are still no FTEs, although upon retirement from the Principal's Office, Professor McGowan's teaching load will be shifted to .4FTE to BMS for a period covering 2012-2017. It is absolutely imperative that the College raise money for a chair in BMS during the upcoming capital campaign. In 2011, the Program looks forward to celebrations marking the centenary of the birth of media guru and SMC English professor, Marshal McLuhan. The media stream of the program has expanded to include half courses in religion and broadcast media and a half course in broadcasting, society and culture. These courses are being covered by John Pungente, SJ of Regis College and Paul Babiak of the UofT Drama Centre and Cinema Studies Program. In July, the Program continued its summer course: Media Culture and Society,

taught by Twyla Gibson of the I-School. The Halpenny Internship was reintroduced this year and was won by prize student Shoshana Wasser of University College. Unfortunately BMS Co-ordinator Dorothy Spiers retired in June. We welcome her successor, Professor John Noyes, former Chair of the Department of Germanic Language and Literature.

### CELTIC STUDIES

In 2009-2010, Dr. Sarah O'Connor completed the final year of her three-year CLTA; she has returned to the program as the Armstrong Visiting Professor for the autumn term of 2010-11. We have been joined in 2010-11 once again by Joanne Fahey, the recipient of a teaching scholarship by the Irish Government, through the agency of the Ireland-Canada University Foundation. Last year Joanne assisted with Irish language instruction both in the Program and in the greater Toronto Irish community. Professor Peter Smith, of the University of Ulster, also joins us under the auspices of the ICUF program and he is teaching Irish language and Mediaeval history.

Paul Durkin, the noted Irish poet, was the artist in residence this past October. The annual conference in October, 2009 was on popular studies of Ireland and featured Eugene Hynes, an expert on the shrine of Our Lady of Knock; Sarah O'Connor, Ann Dooley, and Mark McGowan. The Program also sponsored an international conference on Irish and Scots Encounters with Indigenous Peoples in June. Professor David Wilson worked in tandem with the AHRC Centre of Scottish and Irish Studies at the University of Aberdeen and Scottish Studies at Guelph University. Conference proceedings will be published in an edited anthology by McGill-Queen's University Press in 2011. Professor Wilson also won the Raymond Klibansky Prize for top scholarly book through the ASPP in 2009.

### CHRISTIANITY & CULTURE

The Christianity & Culture Program has prepared its program renewal under the auspices of the Faculty of Arts and Science Curriculum Renewal process. The program is making a concerted effort to expand its offerings to



include more courses in the science stream and to ensure that more courses are taught on Christianity outside of a European and North American context. Claire Keegan, the award winning Irish novelist, was the annual Christianity & the Arts lecturer. Professor Mary C. Boys (Union Theological) gave the Furlong Lecture in the Fall and John Esposito, founding director of the Center for Muslim-Christian Understanding at Georgetown University, offered a special lecture on Muslim-Christian relations in November 2009. The Concurrent Teacher Education Program (CTEP) completed its second year of operation with two cohorts comprising 31 students in total. The third cohort begins in 2010-11 and brings the program to a total of 62 students. The focus on recruitment by Dr. Michael O'Connor, Program Co-ordinator, is definitely paying

dividends. The College is also saving money by combining our students and the CTEP-Victoria students in the undergraduate courses in education. The *Intercordia Program* grew to a record twelve students who recently returned from their experiential/service learning placements in Ecuador, Nicaragua, Honduras, Ghana, Brazil, Canada, and Ukraine. The program hopes to expand to include more domestic students who will be undertaking their placements with L'Arche Canada. Professor Reid Locklin is scheduled for research leave in 2010-11 and Professor Yiftach Fehige has been given a term of teaching release in the Fall 2010, as he prepares his tenure file. Professor Mark McGowan won both the SMCSU Outstanding Teaching Award and the University of Toronto Outstanding Teaching Award, for 2009-10. Jennifer Harris

has been appointed Graduate Chair in the Department of Religion.

#### MEDIAEVAL STUDIES

The Mediaeval Studies program continues to grow and new relationships with the Centre for Medieval Studies are being forged under the plan *The Road Ahead*. Professor Alexander Andre, a Latinist and palaeographer, has successfully completed his second year of teaching in the program. His services are divided between SMC (49%) and the Centre for Medieval Studies (51%).

#### COUNSELLING

St. Mike's completed its second year of partnership with The Faculty of Social Work in which MSW candidates complete part of their practicum on the SMC campus helping with counselling in the Office of the Registrar and Student



Services. The program is designed to accommodate long waiting lists to see counsellors for a whole variety of problems. Thus far the program has been an unqualified success.

#### CENTENNIAL YEAR, 1910-2010

The year 2010 marks the 100<sup>th</sup> anniversary of the arrangement of Federation between the University of Toronto and St. Michael's College. To mark this momentous occasion there was a symposium on March 5, highlighted by several academic papers delivered by Professor Emeritus R. Craig Brown,

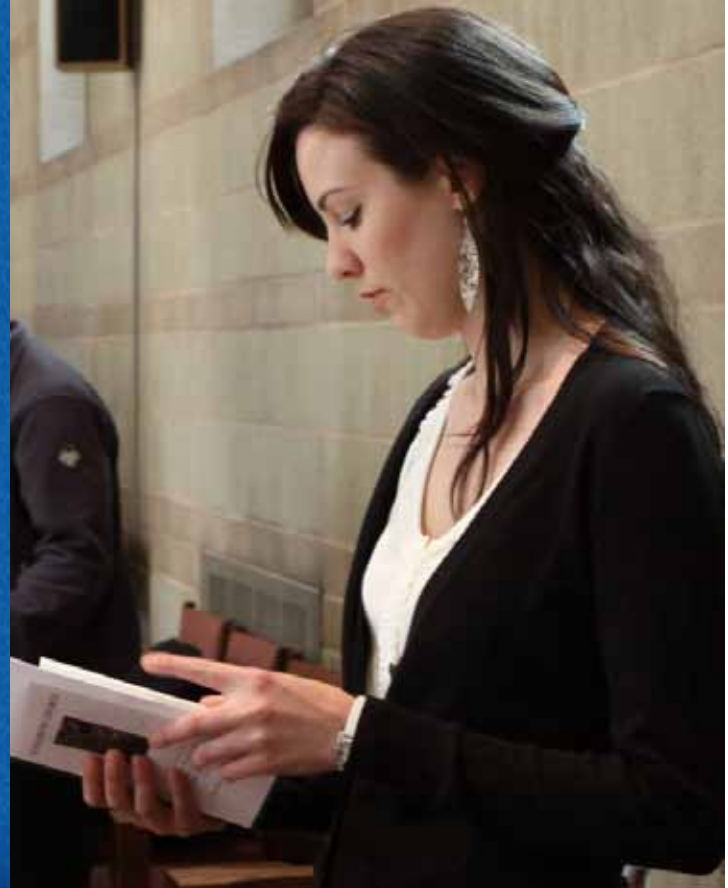
Elizabeth Smyth, Ann Dooley, and Edward Monahan (4T9). The Principal's Office launched a new graduation award in honour of Father Henry Carr, CSB, who was the chief architect of the Federation for St. Michael's College. The Award will be given to the graduating student who, in addition to being in good academic standing, has made an outstanding contribution to the University of Toronto in athletics, governance, intellectual life, or co-curricular activities. In June, the first Carr Award was won by Francesca Imbrogno.

#### *Cornerstone*

The Task Force on First Year Initiatives has developed a new framework for a battery of first year courses combining large group teaching, seminar style teaching and experiential learning in the community. Several proposed courses for cohorts of 100 students each include Cornerstones in Social Justice; Cornerstones in Communications Media; Cornerstones in Culture and Community. The Cornerstone Initiative goes to governance in 2010-11 and will be prominent in the upcoming capital campaign.



Faithful  
and  
Creative  
Theology,  
Today  
and  
Tomorrow





## Faculty of Theology

THE FACULTY OF THEOLOGY is a founding member of the Toronto School of Theology and an Accredited Member of the Association of Theological Schools in the United States and Canada. The Faculty offers nine degree and three diploma programs. Through its programs and resources, the Faculty forms men and women for faithful and creative leadership in the mission of the Church.

The Faculty of Theology continues to prepare for the ATS Self Study in 2011. Three principal Committees have been established to assist with focus in the Self-Study Draft reports in preparation for review.

As one of the ATS Self-Study initiatives, the Faculty has undertaken various student surveys (Entering Students, Current Students and Graduating Students) and revised its course evaluation form to help collect useful data for the Self-Study.

Over the past two years, the Faculty has carefully examined its Basic Degree Programs and has now successfully revised curricula for all four of the programs (Master of Divinity, Master of Theological Studies, Master of Religious Education and Master of Arts in Catholic Leadership). These revised curricula bring new foci to the goals and outcomes of our programs.

### HIGHLIGHTS

- In early 2010, the Faculty revised its Mission Statement to better reflect its Identity, Mission and Values.
- The Faculty's Religion and Education Search ended in April, 2010. Rev. Stanislaus Chu Ilo is the successful

candidate. Rev. Ilo has lived in Canada for seven years. He is a priest of the Diocese Awgu, Enugu State, Nigeria. Rev. Ilo is in the final stages of writing his doctoral thesis for the degree of Doctor of Philosophy in Theology (Faculty of Theology, University of St. Michael's College). His thesis title is "Cross-Currents in African Theology: Explorations Towards a Cultural Hermeneutical Methodology". We hope to have Rev. Ilo join us sometime in the new year.

- On 21 September 2010, Ms. Lynn MacDonald graciously responded to the Dean's invitation to assist the Faculty of Theology to continue reflecting on its mission and ministry. She will act as Consultant to the Dean. Ms. MacDonald has enormous experience in Ontario: she was Assistant Deputy Minister for Policy and Change Management in Education, Housing, and Social Services; and she served as Director General, Strategic Planning, for the Federal Government of Canada. She is currently employed at St. Basil's Collegiate Church as a Pastoral Associate. In addition, Ms. MacDonald is soon to be an

alumna of the Faculty of Theology where she has pursued the Master of Theological Studies degree.

- In April, the Faculty held its first Faculty Colloquium on the topic: "The Catholic University and Academic Freedom". Seven papers were delivered by Faculty members.
- On April 16–17, 2010, The Elliott Allen Institute for Theology and Ecology, in collaboration with the University of Calgary and the Pembina Institute, hosted a two day "mini-conference/retreat" on the topic of "Climate Change and Environmental Decline as a Moral Issue".
- In June 2010, Rev. Darren Dias, O.P. was elected to the Provincial Council of the Friars of the Order of Preachers in Canada.
- In June of 2010, Dr. Colleen Shantz received the F.W. Beare Award for 2009-2010, from the Canadian Society of Biblical Studies for her book: "Paul in Ecstasy: The Neurobiology of the Apostle's Life and Thought" (New York: Cambridge University Press, 2009).



- Fr. Mario O. D’Souza CSB was appointed to the Board of Directors of the Association of Theological Schools during its 47th Biennial Meeting held in Montreal from the 22-25 June 2010.
- Fr. Mario O. D’Souza, CSB was appointed to the Board of Directors of the Association of Theological Schools during its 47th Biennial Meeting held in Montreal June 22-25, 2010.
- In June of 2010, Dr. Dennis O’Hara received the Living Institute Cultural Innovator Award. The award honors historic cultural contributions to the local and international community by distinguished innovators. Dr. O’Hara also delivered a lecture that evening of the event titled: “Creative Leadership for the 21st Century”.
- In cooperation with the Bat Kol Institute in Jerusalem, the Faculty offered the Israel Program this summer. A group of students led by Dr. Darren Dias, Director of the Israel Program, completed two courses in Israel during the month of July
- On September 20, 2010, an Information Seminar was offered to students on the topic “What are you going to do with that degree anyway?” Preparing for work in ministry while you study, the presentation was given by one of our alumna, Ms. Leah Perrault, who earned a Master of Arts in Theology in 2009. The Faculty of Theology’s 1st John

Meagher Public Lecture was delivered by Dr. Mary Ellen Sheehan, IHM on the October 1st 2010. The lecture was titled: “Cosmic Consciousness and Christian Commitment – Linking the Mysteries”.

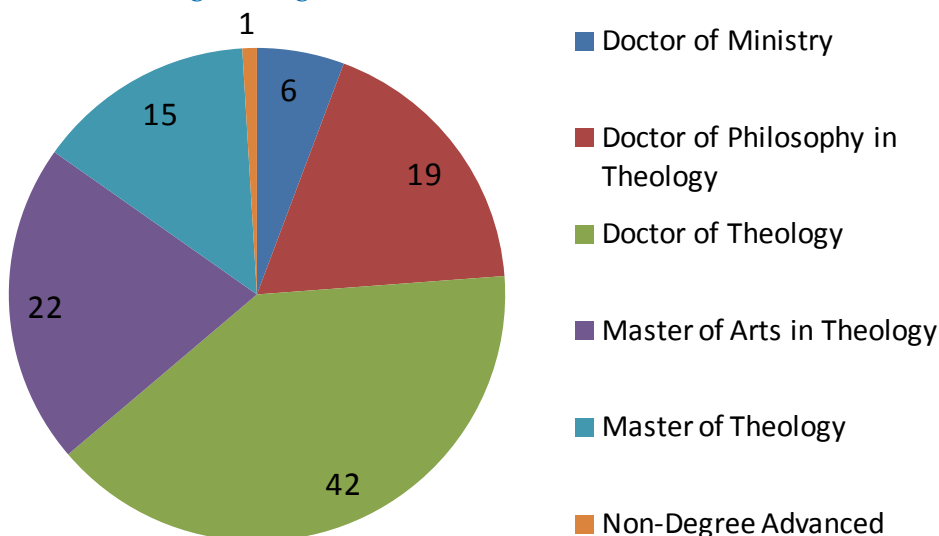
- The Faculty has begun a cohort in the Halton region this fall. This cohort is comprised of Catholic teachers from the Halton school board who are pursuing the Master of Arts in Catholic Leadership (MACL) and the Master of Religious Education Degrees. Consequently, our Basic Degree admissions are higher this year.

### STUDENT AWARDS

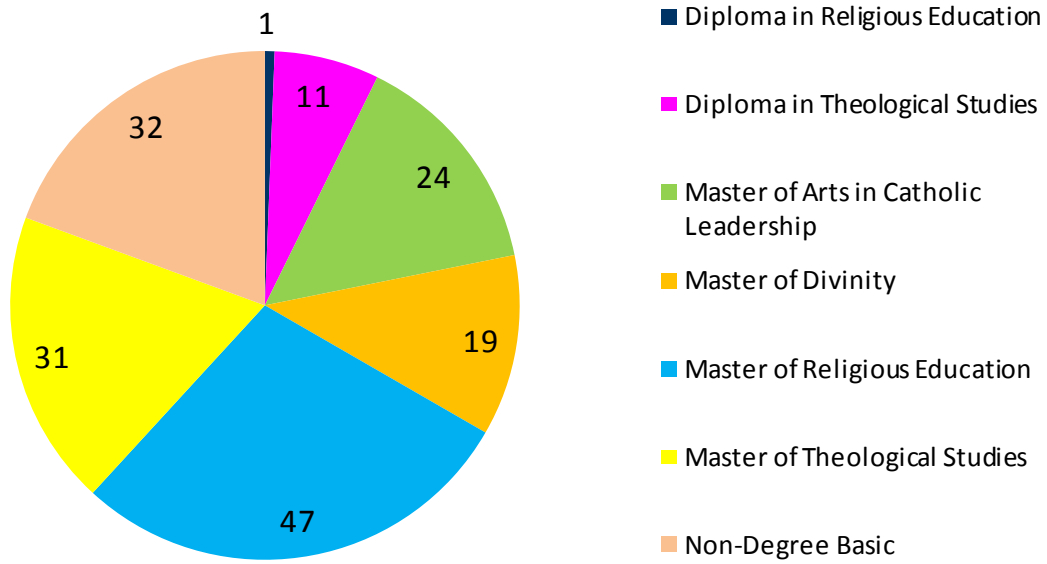
Faculty of Theology students continue to be recognized for their scholastic achievements:

- Five students received the Ontario Graduate Scholarship (OGS)
- One student received the Social Sciences and Humanities Research Council of Canada (SSHRC) Graduate Scholarship.
- Two students received the 2010-2011 Graduate Fellowships in Healthcare & Spirituality Award.
- One student received the Gordon Farquharson Scholarship.
- One student received the Margaret Fleck Scholarship.
- One student received the John M. Kelly Award.

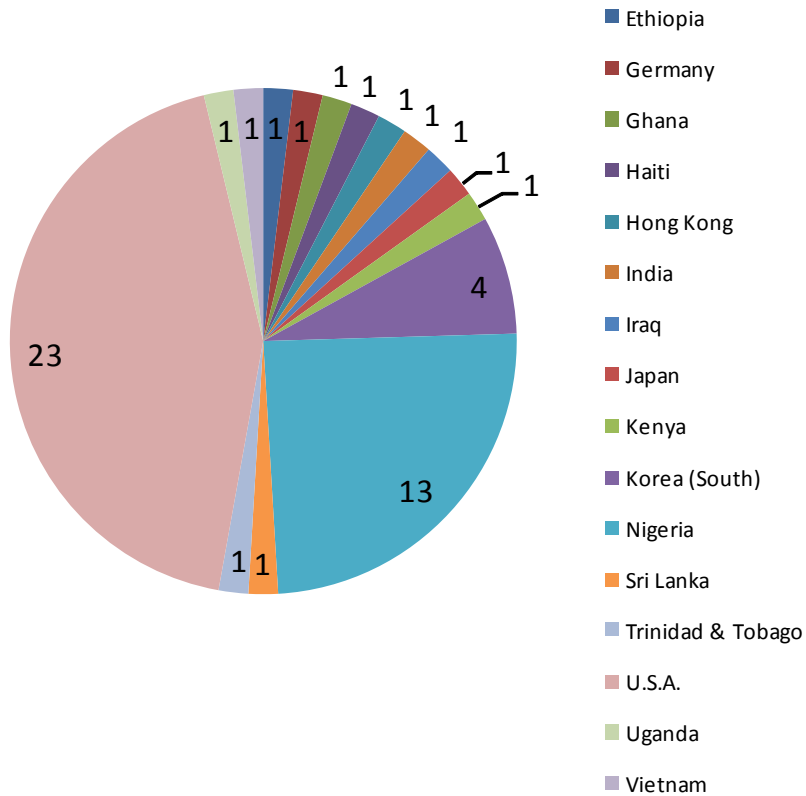
*Faculty of Theology  
Demographics of  
Advanced Degree Programs*



*Faculty of Theology  
Demographics of Basic Degree Programs*

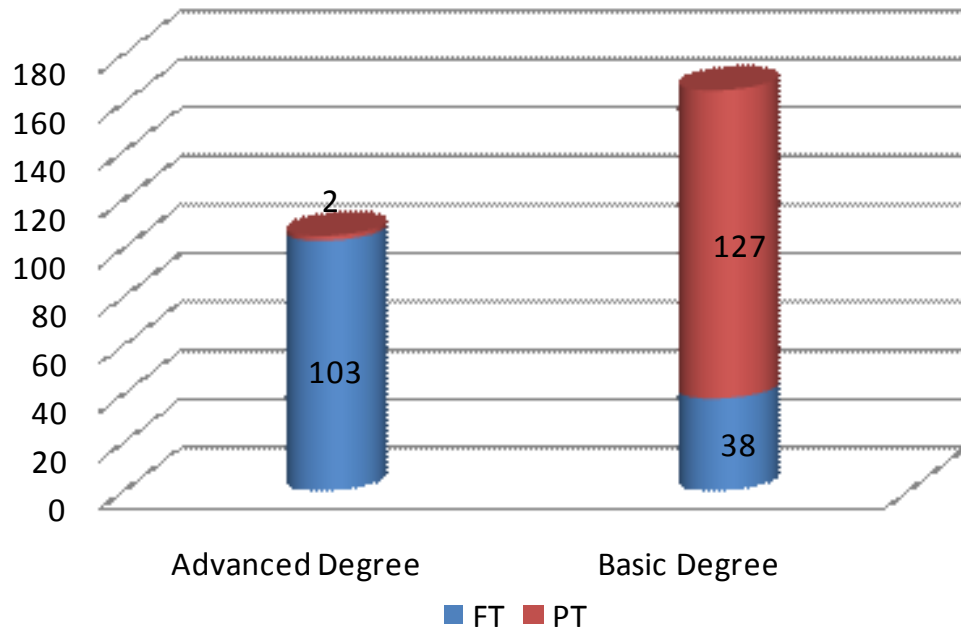


*Faculty of Theology  
Demographics of International Students*

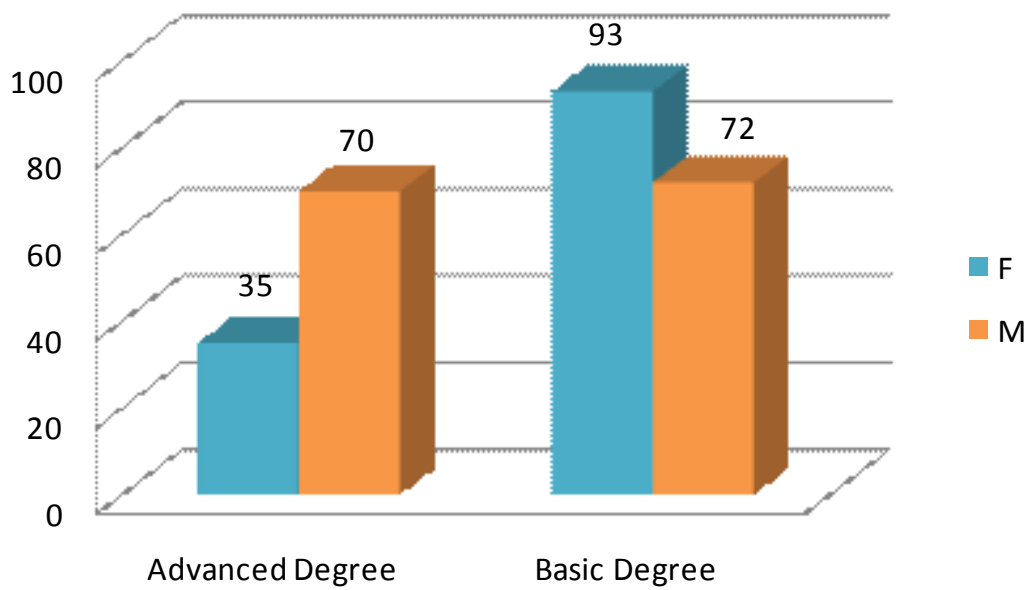


*Faculty of Theology*

*Demographics of Part-Time Full-Time by Level*



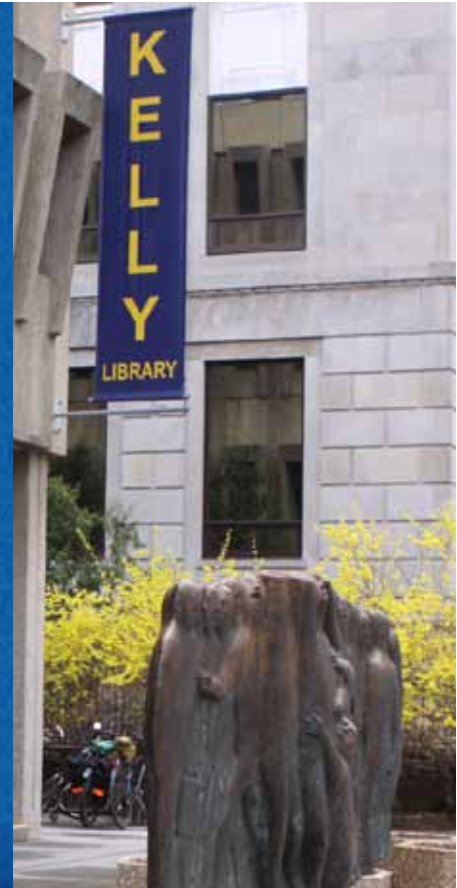
*Faculty of Theology Demographics of Student Genders by Level*







Quiet, Friendly,  
Comfortable,  
Clean, Helpful,  
Convenient,  
Accessible,  
Welcoming, Safe,  
Resourceful





## John M. Kelly Library and USMC Archives

BUILT IN 1969, THE JOHN M. KELLY LIBRARY PROVIDES ACCESS TO:

- Over 350,000 books and periodicals
- Over 2500 DVDs and VHS videos
- Over 300 current journal subscriptions
- Number of full-time professional librarians and archivists: 7
- Number of library technicians and archives assistants: 7.8 (FTE)
- A huge range of electronic resources from almost one hundred computer workstations, making the Kelly library the largest such resource on the east side of the St. George campus
- Study space for over 700 students

### BUILDING

Arts and Science did not renew its commitment to the 2nd floor e-classroom. The library welcomed the Nouwen Society (<http://www.henrinouwen.org/>) into the vacated e-classroom space on the 2nd floor which the Society is leasing for five years. A large new study area was created over the summer on the south-east corner of the second floor, with new furnishings arriving later this semester. The area is graced by new artworks from the Donovan Collection. An additional group study room was opened on the 2nd floor. The Centre for 19th century French Collections (Sable Room) was formally converted into Special Collections and Archives.

### EVENTS & PUBLICATIONS

The library published “The Nineteenth Century French Collection” – the fourth volume in a series on the special collections. The fifth volume on the Etienne Gilson collection will be out soon. The six and seventh volumes (on the general special collections and Nouwen archives, respectively) will be out by April 2011. All of these publications have been funded by the Friends of the Library. An exhibition in the PIMS common room of the Zen photography of Thomas Merton will be hosted by the Library beginning with a talk by Michael Higgins on evening of November 1st.

### DIGITIZATION

The Library continues to expand and develop its partnership with Crivella West, a firm based in Pittsburgh, PA that deals with advanced search, analytics and data mining (<http://www.crivellawest.com/>). The Humanities Knowledge Kiosk is being developed around the collections digitized by the Kelly library and other institutions. The head of cataloguing, Michael Bramah, is currently in Pittsburgh on a research leave, working on adding Chesterton and Nouwen materials to the Kiosk.

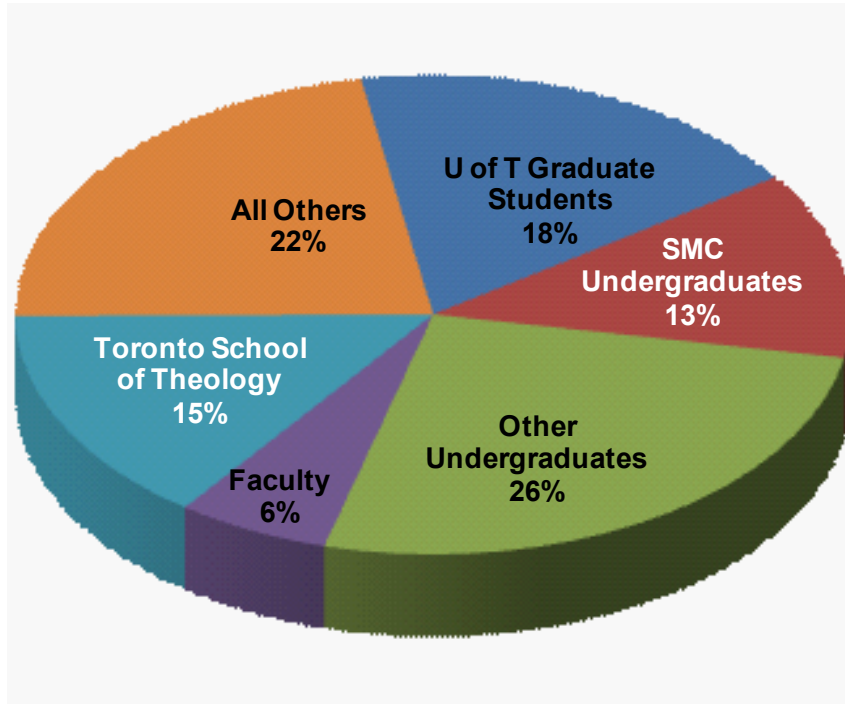
### PROGRAMMES

The Research Help Centre and the Personal Librarian Programme were cited in the Arts and Science academic plan as important initiatives in support of students.

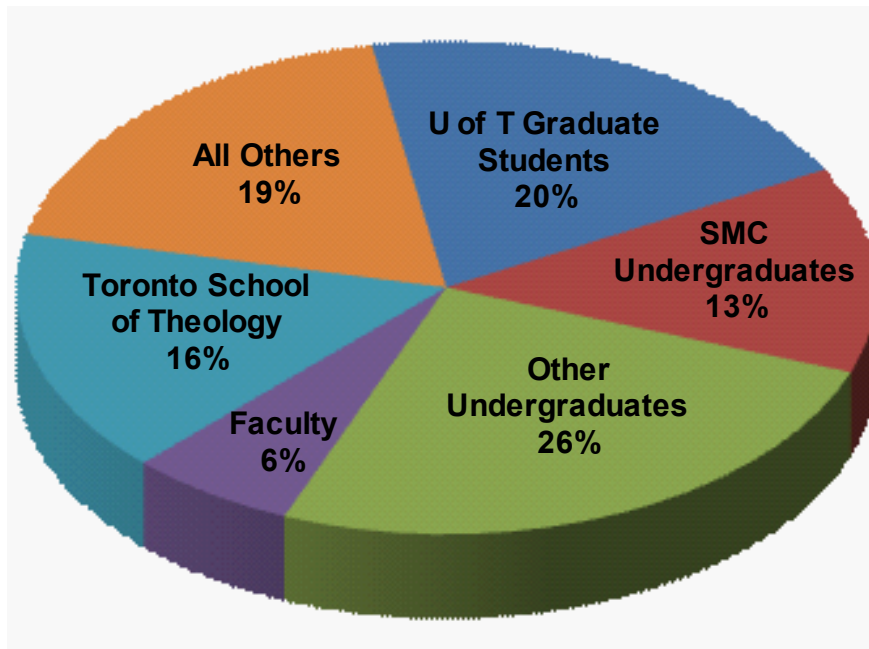




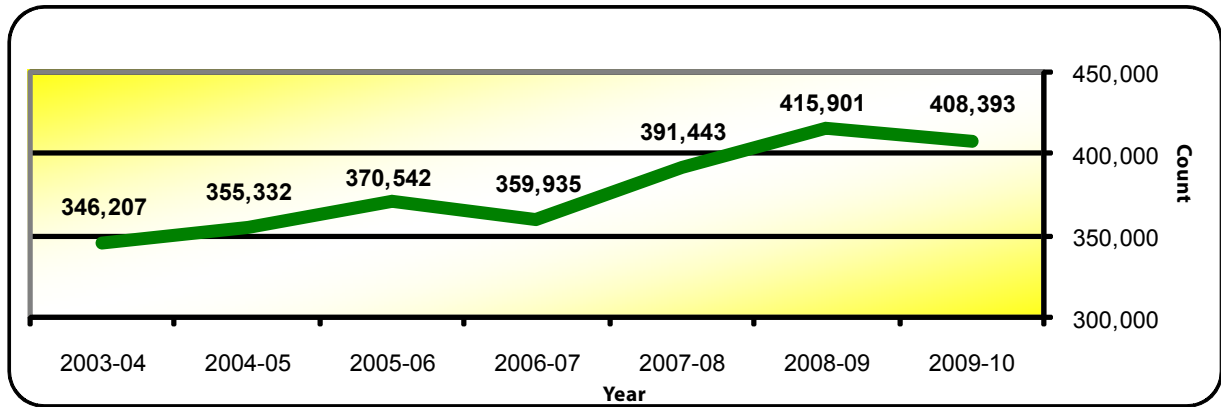
*Who used the collection from September 1, 2008 to August 31, 2009?*



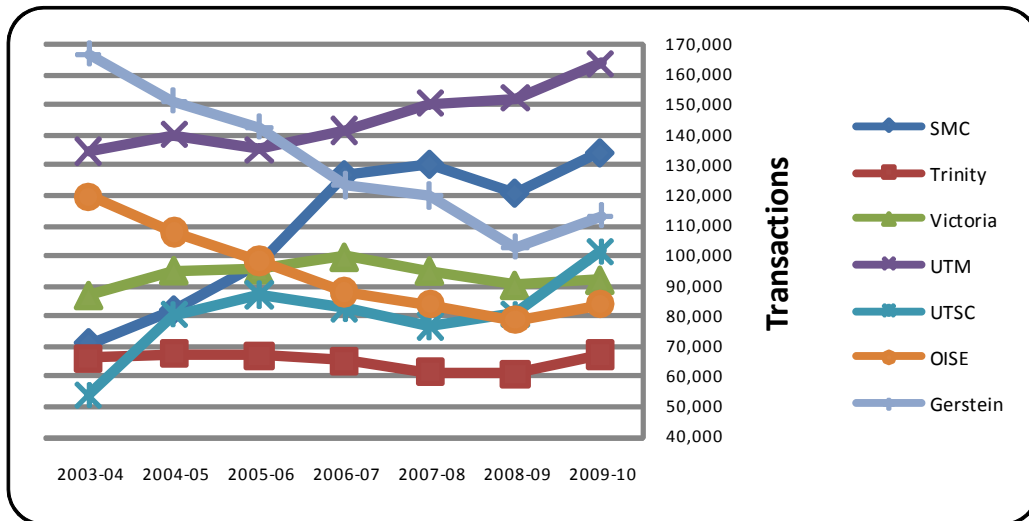
*Who used the collection from May 1, 2009 to April 30, 2010?*



*Number of Visits to the Library Annually*



*Annual Circulation Transactions*



# Learning and Growing Since 1986







## PERSONNEL

Director Mimi Marrocco continues to serve as Chair of the Board of the Ethics Centre and was re-elected to the Board of the Catholic Children's Aid Society. Planning is well underway for the Canadian Association of University Continuing Education (CAUCE) National Conference, to be hosted at St. Michael's June 5-8, 2011. St. Michael's hosted a reception at the 2010 Conference, held at the University of New Brunswick in Fredericton last June. The theme for the 2011 Conference "Sense and Sustainability" was well received by delegates. Anticipated attendance is 150-200 delegates:

To assist with program administration and on site logistics and to animate the liturgical and community life of Youth Ministry participants (several of whom lived in residence for the duration of the course) Continuing Education enlisted the part time services of a recent M. Div. graduate from the St. Michael's Faculty of Theology, Delores Lanni. Delores has recently assumed a full time position at the University of Toronto and accordingly Continuing Education is seeking to fill this position for the 2010-2011 academic year.

Two students from the University of Toronto's work/study program have been recruited to serve as evening and Saturday onsite program managers. An additional graduate student assists on an occasional hourly paid basis.

## PROGRAM UPDATE

### *Youth Ministry*

Introduced in Canada by St. Michael's in 1989, the Certificate program in Youth Ministry Studies was reviewed last year and was then offered at St. Michael's in a revised format from August 15-19, 2010. Modeled on the success of summer institutes in Western Canada, the new version consisted of a four day (two topic) program to be followed by a weeklong (3 topics) institute in the summer of 2011 and a concluding (3 topic) week long institute in the summer of 2012. The residential institute was well received this year. Enrollment of 17 participants exceeded our forecast of 15. Cost efficiencies were realized in that only one instructor was required, thereby reducing travel expenses.

### *Catechesis of the Good Shepherd*

Fourteen candidates completed at least two levels of this program last year and are therefore eligible to receive a Certificate at Fall Convocation. Interest remains sufficient to warrant the offering of both level I and level II during the coming year. Both levels will be offered on the St. Michael's campus, each one consisting of 10 Saturday meetings, beginning in October and ending in late May or early June.

This program is a collaboration between the University of St. Michael's College and the Archdiocese of Toronto.

### *Corporate Social Responsibility (CSR)*

The most successful program offered by the Continuing Education

Division, the Certificate in Corporate Social Responsibility is now fully subscribed for 2010-2011. The new cycle will begin Nov. 3-5, 2010 and will continue with a 5 day session in May, 2011, concluding with a three day session in September, 2011. Among the employers represented in the upcoming program are Enbridge, Nexen, SaskTel, Farm Credit Canada, CAA, Cenovus Energy, Bank of Montreal, Agnico-Eagle, Johnson Inc., and the Atlantic Lottery Corporation

In June of this year, one of our CSR Certificate program instructors (Ron Knowles and Mimi Marrocco) were part of the training team for a three day Executive Course in CSR in Antwerp, Belgium. Fifteen Jewellery industry leaders were hosted by the Antwerp Diamond Centre to enable their introduction to the principles of Corporate Social Responsibility. The St. Michael's team presented an overview of our Certificate program and engaged in dialogue about the progress of the Millennium Development Goals initiative. Participation from the United Nations included a representative from the NGO section as well as the Chief of the Partnerships and Mobilization Section of UNITAR (the United Nations Institute for Training and Research). St. Michael's was then invited to participate in a panel discussion on CSR during a United Nations event at the Shanghai expo in September, but unfortunately we had to decline due to scheduling conflicts.



Photo courtesy of CSR

CORPORATE SOCIAL RESPONSIBILITY CERTIFICATE CLASS OF 2009-2010

*Front Row left to right:*

Diego Vega Castro – Professor of Law; Universidad Privada de Ciencias Aplicadas, (Lima, Peru)

Rebecca Brunt – Analyst: Health, Safety, Environment and Sustainability, Nexen Inc (Calgary)

Alina Racoviceanu – Business Sustainability Officer, World Wildlife Fund, Canada (Toronto)

Anne Kemp - CSR Instructor, Berkeley Development Systems

Mimi Marrocco - Director, USMC Continuing Education

Brenda Stasuik – Director, Corporate Social Responsibility, Farm Credit Canada, (Regina)

Dennis O’Hara - Instructor, USMC Faculty of Theology

*Second Row: Left to right:*

Thomas Pash – Market Analyst – North Carolina Clean Energy Office (Charlotte)

Paulo Guerra – General Manager (ret) Boehringer Ingelheim Pharma GmbH (Sao Paulo, Brazil)

Jennifer Ashton – Manager, Social Responsibility, Nova Scotia Gaming Corp. (Halifax)

Karyn Mossing-Murray – Senior Communication Consultant, SaskWater (Moose Jaw)

Kim Wilson – Manager, Social Responsibility, Atlantic Lottery Corporation (Moncton)

Melanie Lovering – Principal – Threshold Communications (Toronto)

*Back Row: Left to Right*

Tara Knight – Senior Consultant, Hill & Knowlton (Vancouver)

Michael DeGagne – Executive Director, Aboriginal Healing Foundation, (Ottawa)

Christine Aquino – Director, Communications, Royal Canadian Mint (Ottawa)

Ron Knowles - CSR Instructor, Western Management Consultants



# Distinguished Alumni: an Inspiring Example







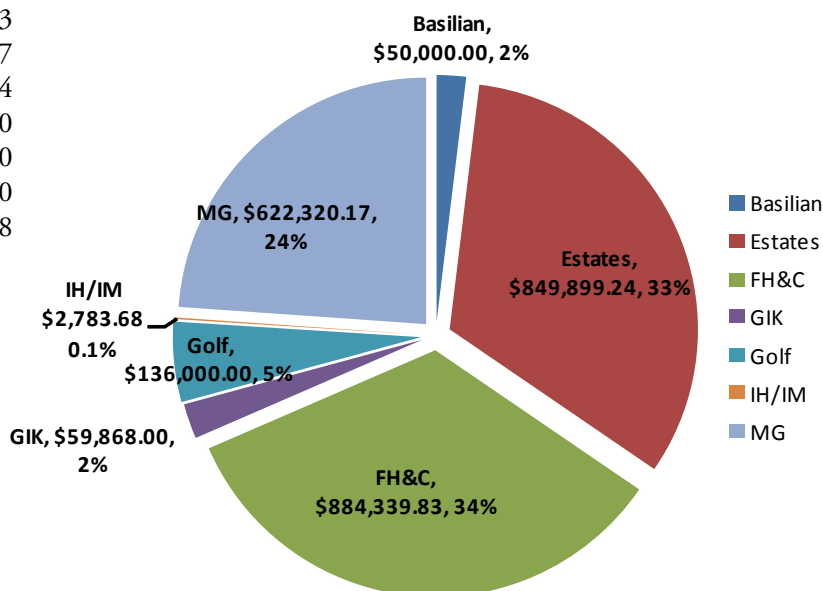
## Alumni Affairs and Development

St. Michael's Alumni and Friends continued their support of this year of the College at an exceptional rate. The total amount raised for the 2009-2010 fiscal year was \$2.6 million. As anticipated with a slow economic recovery we continued experienced a slight overall decrease in our donations, compounding this was the absence of any leadership gift this year. The alumni events calendar included a full roster of more than 20 events either fully or partly run by the Alumni Office. In total, more than 2,600 alumni and friends came back to campus to renew ties with the College. The St. Michael's Alumni Board under President Andy Lubinsky completed their strategic review and has launching two new series of events to better meet the expressed needs of Alumni – The Alumni Connections Series and the Career Mentorship Program. This year's biannual St. Michael's magazine was very well received, many Alumni commenting on both its relevancy and improved editorial content; it continues to be the focal point of the alumni communication program. The Department is also putting more resources into our electronic communications, hoping both to reduce the costs of our mailing program but also to provide more immediate and focused information to our Alumni.

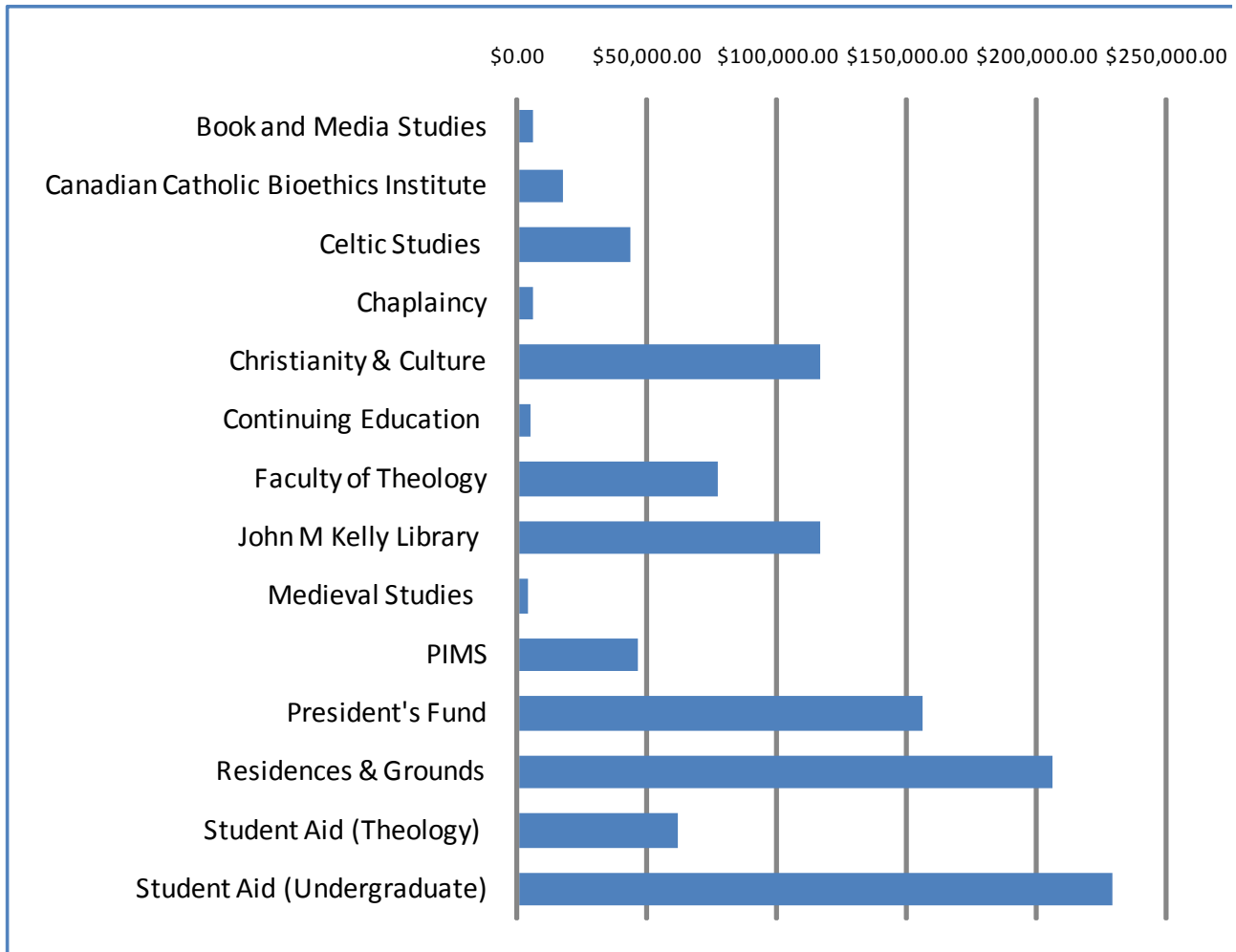
### *Overview of USMC Fundraising Results: \$2.6 Million*

In the past year  
(May 1, 2009 to April 30, 2010)  
USMC's fundraising achieved \$2.6 million.

Faith Hope and Charity	\$884,339.83
Major Gifts	\$622,320.17
Estates	\$849,899.24
Gifts in Kind	\$ 59,868.00
Golf	\$136,000.00
Basilian	\$ 50,000.00
In Honour/In Memorial	\$ 2,783.68

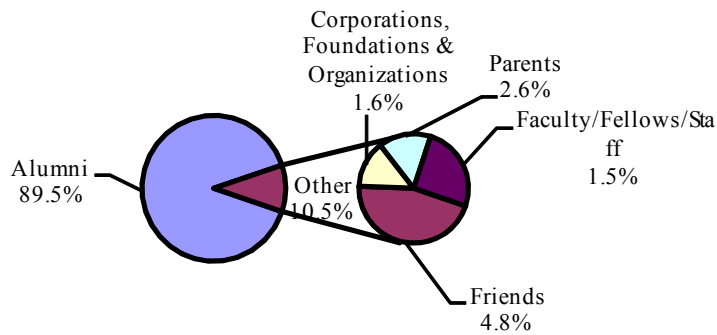


### *Allocation of Designated Donations*



\* Donations made to PIMS through St. Michael's College

### *Donor Breakdown*



### *Allocation of Designated Donations*

	Estates	GIK	Donations	Golf	Grand Total
Book and Media Studies			\$5,446.00		\$5,446.00
Canadian Catholic Bioethics Institute			\$17,440.00		\$17,440.00
Celtic Studies			\$43,599.86		\$43,599.86
Chaplaincy			\$6,040.00		\$6,040.00
Christianity & Culture			\$116,878.41		\$116,878.41
Continuing Education			\$5,339.99		\$5,339.99
Facilities	\$180,800.69		\$25,895.95		\$206,696.64
Faculty of Theology			\$77,370.64		\$77,370.64
Graduate (Theology) Student Aid			\$61,515.07		\$61,515.07
John M Kelly Library		\$34,868.00	\$82,151.32		\$117,019.32
Medieval Studies			\$4,056.79		\$4,056.79
Pontifical Institute of Mediaeval Studies			\$46,750.00		\$46,750.00
Presidential Initiatives			\$20,689.35	\$136,000.00	\$156,689.35
Undergraduate Student Aid	\$20,000.00		\$209,317.57		\$229,317.57
<b>Grand Total</b>	<b>\$200,800.69</b>	<b>\$34,868.00</b>	<b>\$722,490.95</b>	<b>\$136,000.00</b>	<b>\$1,094,159.64</b>

### COMMUNICATIONS

Chancellor's Club and Vice Chancellor's Club Renewals – ongoing  
 Donor report – Mailing 24,000 – June 2010  
 Parent Program/Orientation Day –Event Mailing -1,200 –August 2010  
 Fall Magazine – Mailing 24,000 – October 1 2010  
 Chancellor's Club prospects – Mailing October  
 Vice Chancellor's Club prospects – Mailing October  
 Call Center (Fall) 5 weeks – November  
 President Christmas Appeal – November  
 Spring Magazine – March  
 Call Centre (Spring) 5 weeks March  
 End of year Email Appeal Donors/Nondonors - April



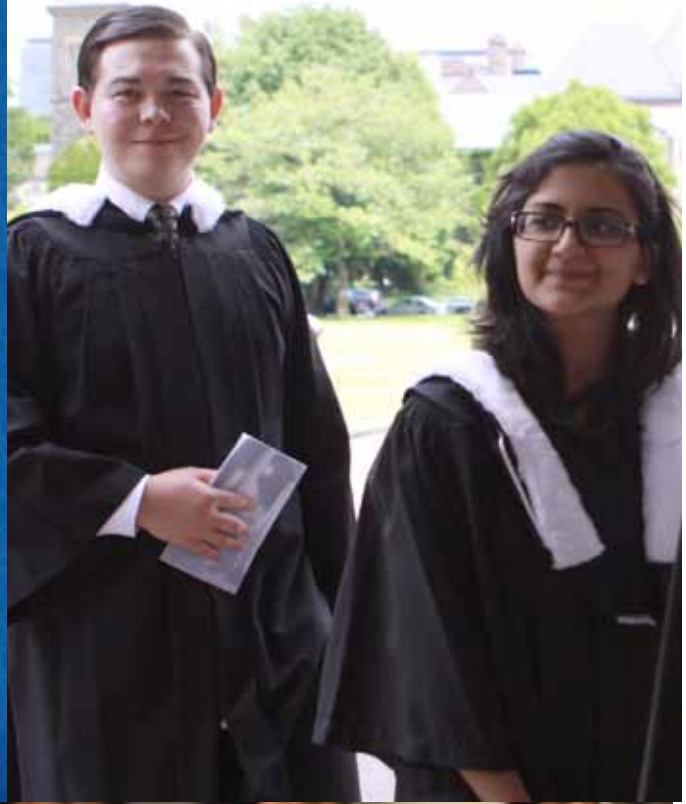
## 2009/2010 ALUMNI EVENTS

Alumni Event	Date	Invited	Attendees
<b>2009</b>			
Annual Beer Event	May 6	Alumni and friends	25
Annual General Meeting	May 29	Alumni	40
Spring Reunion	May 29– 31		
Lecture by Arch. Collins	May 29	Alumni and friends	100
50th Anniversary Luncheon CI 59	May 29	Alumni and guests	35
All Alumni Reception	May 29	All alumni and guests	200
Pre-dinner Cocktail Reception	May 30	Hon yrs and guests ends '4 and '9	180
Dinner	May 30	Hon yrs and guests ends '4 and '9	180
Brunch	May 31	Alumni and guests	110
UofT President Garden Party	June 22	USMC Alumni	30
Golf Tournament	July 21	Alumni and friends	150
UofT Arbor Awards	September 14	Recipients for 2009 and winners from past years	30
Parents' Orientation	September 20	Parents of 1st year students	400
Tour of Dead Sea Scrolls Exhibit at ROM	October 16	Alumni and friends	30
Family Day: Football & Crafts	October 24	Students, Alumni and families	90
Fall convocation	November 9	Presented gifts to Fall graduating students	100
Santa Claus Parade	November 15	Alumni and families	200
Christmas Tea	December 2	Alumni and guests	100
<b>2010</b>			
Lenten Twilight Retreat	March 10	Alumni and friends	100
Athletic banquet	End of March	One table for alumni reps	8
Christianity & the Arts Lecture	April 7	Alumni and friends	170
Chancellor's Club Dinner	April 7	Alumni	42
Gordon Cressy Award	April 15	Recipients and families	30
Fr. Donovan Book Launch	April 28	Alumni and Friends	300
		<b>2009 to 2010 Total</b>	<b>2,650</b>





# Friendly, One-Stop Shopping







# Office of The Registrar and Student Services

THE REGISTRAR'S OFFICE is a central point of contact between St. Michael's College and the University of Toronto and SMC students in the Faculty of Arts and Science. It is often referred to as "friendly, one stop shopping" for many questions and administrative issues which students have. The staff complement is 9 full timers helped year round by a number of student assistants. The undergraduate student population this year is roughly 4593. Staff help bridge the gap between high school and university so that students may benefit to the greatest extent from the considerable services and opportunities available at the University of Toronto and at USMC. Advisors assist students in navigating the university and can be of particular help if students experience any difficulties (health, domestic or financial) which might have an impact on their academic work. Students are assisted individually in person in the front office, through scheduled appointments, through drop in appointments, by e-mail and over the phone. Students are also assisted in group sessions on topics of widespread interest.

## STAFF OF THE REGISTRAR'S OFFICE ARE ENGAGED IN THE FOLLOWING:

- Outreach events on/off campus
- New student information sessions
- Orientations
- Calendars and Registration Handbooks & Timetables
- Individual advising appointments
- Course and program selection
- Degree audits
- Fee deferrals
- OSAP document distribution
- Grant applications and decisions
- Assessing admission, in-course and graduation scholarships
- Petitions and appeals
- Advising students who have been charged with an academic offenses
- Addressing fees problems
- Referring students with complex problems to more specialized units within the university
- Providing letters and forms for external agencies
- Responding to thousands of inquiries - in person, by e-mail and over the phone
- Staff serve on committees and working groups within USMC, the Faculty of Arts and Science and the University of Toronto

## UPDATES

Andrea McGee, Associate Registrar (Recruitment) returned from a six month leave at the University of Toronto where she served as Registrar of the Transitional Year Program. Grace Chiodo was seconded within the office to work as an academic advisor during the period of Andrea's absence. We were delighted to welcome Mohra Taylor, former Student Affairs Officer in the Faculty of Theology, who joined the office in the capacity of Assistant Registrar. She has proven to be a quick study and a good colleague.

<b>Admit to Year 1</b>	<b>2009</b>	<b>2010</b>
<b>Commerce</b>	<b>71</b>	<b>89</b>
<b>Computer Science</b>	<b>18</b>	<b>28</b>
<b>Humanities</b>	<b>435</b>	<b>322</b>
<b>Social Sciences</b>	<b>275</b>	<b>200</b>
<b>Life Sciences</b>	<b>273</b>	<b>213</b>
<b>Math and Physical Sciences</b>	<b>36</b>	<b>54</b>
<i>Total</i>	<i>1108</i>	<i>906</i>
<b>Admit to year 2+</b>	<b>110</b>	<b>100</b>
<i>Total</i>	<i>1218</i>	<i>1006</i>

Open  
Doors

Open  
Hearts



## Campus Ministry

THE THEOLOGICAL OPERATIVE OF CAMPUS MINISTRY is *Open Doors, Open Hearts*. This means that our team provides a safe place for students to bring their joys and concerns as they try to adjust to this new way of being called 'university students'. Our programs, retreats and events are open to everyone regardless of ethnicity, religious diversity or orientation. The transition from high school to university can be a daunting prospect. Through our mentorship programs and ministry of presence, we are able to foster a sense of community, fellowship and spiritual growth. The liturgical life of the college is at the forefront of our ministry. The student liturgical coordinators organize all aspects of the weekly university Mass. This is a valuable opportunity, which trains students to contribute and participate in various liturgical roles in their own parishes long after graduation.

Director of Chaplaincy, Marilyn Elphick, is happy to report that Campus Ministry at St. Michael's College has flourished and is continuing to thrive. The spirit of the year was established early in the term as September began and ended with a flurry of activity. Over 250 first-year and senior students attended our Welcoming Mass during Orientation Week. Our student leaders, along with Fr. Jim and Marilyn Elphick, were present at the Clubs Fair held both at SMC and at King's College Circle.

Despite the challenges of organizing a retreat during the first week of school, we were able to take 11 students to Blue Mountain. The retreat began with a Friday night Shabbat dinner followed by Havruta. During the retreat we revealed our theme for the year which is "Who do you say I am?" The First Campus Ministry Mass officially marked the beginning of a new school year, followed by Weekly Student groups and Parent Orientation Day, where we happily met the families of first year students. September 16 marked an event

in collaboration with Campus Ministry and Compass in which Archbishop Collins celebrated Mass and gave a lecture entitled "Head, Hearts, and Hands." To end off an exciting month, the community joined in celebrating the Feast of St. Michael at the 12:10 Mass at St. Basil's Church followed by a reception. The celebrant and homilist was the Very Reverend Ken Decker, CSB, General Superior of the Congregation of St. Basil.

In October, the students participated in the Social Justice Seminar, collaboratively hosted by Campus Ministry, Dominican Family of Toronto, and the CCBI, with special guest Charles Bouchard, OP. During Vespers, Marilyn Elphick was asked to preach on illness. November and December were incredibly eventful months. Thanks to the dedication of students, faculty, and staff, we were able to sponsor events and programs that included the Out of the Cold program, a poignant Remembrance Day Ceremony, and a free student dinner in honor of American Thanksgiving. "Thursday's with HB", an opportunity for students to meet and greet Fr. Gardner, CSB continues to be popular as H.B. regales them with stories of what

their parents did when they were St. Michael's College students. For the seventh year in a row, Campus Ministry's initiative to alleviate student's mid-term stress entitled Stress Busters adds a bit of warmth during the cold November days. The annual Campus Ministry Commissioning Service and Dinner held in Father Madden Hall is a time to recognize the efforts of our liturgical ministers. This year, Bishop John Boissonneau commissioned 45 students from St. Michael's college. Our last Campus Ministry University Mass ended off a wonderful term on December 13, 2009. In addition to the vast array of initiatives, programs, collaborations, and events, office hours were held at the Faculty of Theology on Wednesdays. From the Faculty of Theology we also welcomed and are very grateful for the many contributions to the ministry that John Zamiska and Ken Cornforth made while completing their field placement with us. Finally our weekly groups included Women's Faith Sharing, Havruta and Homiletics 101 (two groups), Liturgy Planning Committee, and Men's Discussion Group. The students organized several events for National Catholic Students' Week including a Dinner and Movie fundraiser for Out of

the Cold, an Ice Cream Social, a Liturgy of the Word service, and attended Mass together as a group.

The Triduum was very successful and we believe we had a Good Friday Miracle as Fr. Jim only consecrated 70 hosts on Holy Thursday and we had more than 100 people attend Mass and receive communion with five hosts left over. Students contributed so much time and energy working so hard to transform the Coop into a beautiful worship space. At the Vigil, we were pleasantly surprised to have many parents in attendance. May and June marked the annual 9 day packed program CCCM conference held in conjunction with a symposium hosted by Notre Dame University. The annual conference is an opportunity for the campus ministers to exchange ideas with our colleagues and friends in campus ministry on a national level. Convocation concluded the formal portion of the academic year. This past summer has been very busy, busier than usual with an increase in drop-ins from faculty, staff and students seeking spiritual direction and pastoral counseling on a regular basis.







## Office of the Bursar

### OVERVIEW

The University's financial results improved modestly from a loss, before a gain on sale of land, of \$1.8 million in 2009 to a loss of \$0.7 million in 2010, due in large measure to the general recovery in financial capital markets. Improved investment returns benefited both operations and the value of endowments. During the fall of 2009, the University substantially changed how it provides student meal and other food services by entering into a 10 year contract which outsourced these areas to a third party.

### RESULTS OF OPERATIONS

Revenue decreased from \$18.7 million in 2009 to \$17.6 million in 2010, or 5.8%. Increases in the University of Toronto Block Grant of \$0.4 million and some ancillary operations of \$0.1 million, were more than offset by the impact of a decline in Faculty of Theology enrolment, outsourcing of food services operations of \$0.6 million and reduced grants and donations revenue of \$1.5 million.

Expenses increased by \$0.6 million or 3.2% to \$19.9 million in 2010. Salaries and benefits costs decreased from \$10.2 million, or 53% of

total expenses, in 2009 to \$9.9 million, or 49% of total expenses, in 2010, primarily due to reduction in staff with the outsourcing of food services, partially offset by increased pension costs arising from the impact of lower interest rates on pension obligations. Materials and supplies costs decreased by \$0.4 million to \$2.0 million in 2010, due to the elimination of food costs and related supplies part way through the year with the introduction of outsourced services, as well as lower costs for alumni activities. Cost of sales increased by \$0.8 million due, in part, to the fees for the new food services contract.

Depreciation costs were \$0.3 million higher in 2010 with the completion of the restoration of the Elmsley West student residences.

Total investment earnings in 2010 virtually reversed the losses experienced in 2009 as financial markets showed strong improvement. However, the financial markets had not recovered to their positions prior to the fall 2008 adjustment resulting in no overall gain in investment earnings over the two years in aggregate. A significant portion of the University's investment earnings must be allocated to endowments or contributions being held for future activities leaving a very small amount for general operations and internally restricted funds.

The gain on sale of the parcel of land at Bay Street and St. Mary Street generated significant investment assets for the University which have been restricted by the University's Collegium and are not available for funding of operations.

#### CASHFLOW AND EXPENDITURES

Operating bank indebtedness increased by \$0.5 million to \$3.1 million during 2010 as cashflow from operating activities of \$0.6 million and contributions for capital purposes fell short of the University's need for capital spending during the year. Capital expenditures were \$1.4 million and \$6.5 million in 2010 and 2009, respectively. During 2009, complete restoration and renovation was undertaken on the Elmsley West historic houses which serve as student residences. Proceeds from the sale of the Bay Street land of \$15.0 million were received during 2010 and added to the internally restricted funds of the University.

#### ASSETS, LIABILITIES AND NET ASSETS

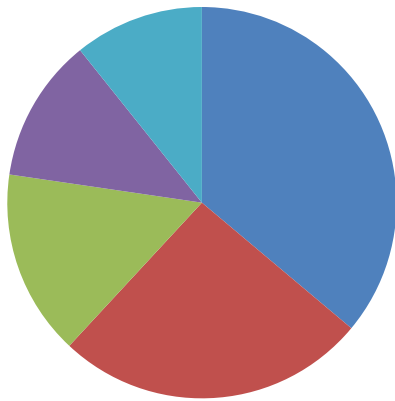
Total assets of the University increased by \$4.3 million to \$101.3 million at the end of 2010. Investments increased by \$19.8 million during this year with the receipt of

the \$15.0 million payment for the Bay Street land enhanced by the recovery in value of certain assets due to the improvement in capital markets. Total liabilities increased slightly by \$0.4 million as increases in deferred contributions and bank indebtedness were partially offset by pay-down of demand loans and reduction in deferred capital contributions.

The largest component of net assets is the University's endowments. These funds are restricted either by external parties who provided the funds or internally by the University's Collegium. The value of the endowments increased by \$3.8 million to \$62.3 million at the end of 2010 due significantly to improvement in investment earnings.

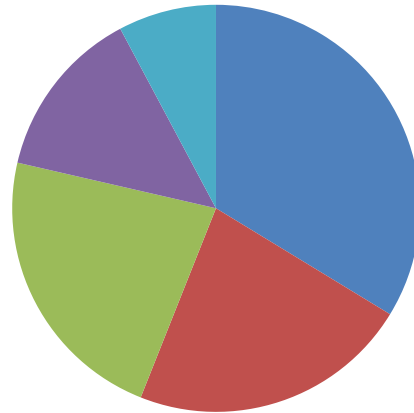


*2010 Expense*



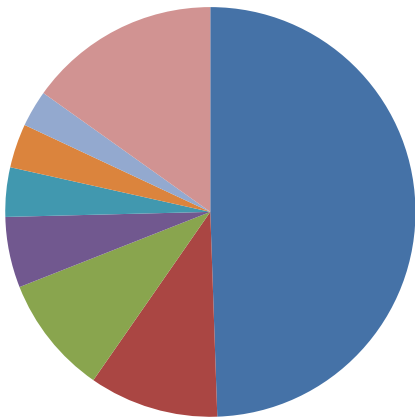
- Student fees
- UofT grant
- Other grants, donations
- Ancillary
- Other

*2009 Expense*



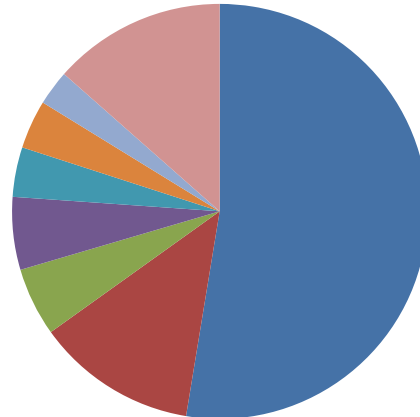
- Student fees
- UofT grant
- Other grants, donations
- Ancillary
- Other

*2010 Revenue*



- Salaries, benefits
- Supplies
- Cost of sales
- Utilities
- Interest
- Student awards
- Maintenance
- Depreciation, other

*2009 Revenue*



- Salaries, benefits
- Supplies
- Cost of sales
- Utilities
- Interest
- Student awards
- Maintenance
- Depreciation, other

FINANCIAL OVERVIEW 2010

<i>Operating Results (\$ in 000's)</i>		
	<u>2010</u>	<u>2009</u>
Revenue	17,583	18,666
Expenses	(19,942)	(19,330)
	(2,359)	(664)
Investment income (loss)	1,667	(1,164)
Gain on sale of land		27,357
	<b>(692)</b>	<b>25,529</b>
<i>Investment Income (Loss) (\$ in 000's)</i>		
	<u>2010</u>	<u>2009</u>
Investment earnings (losses)	6,170	(6,632)
Less amounts to:		
Endowments	(2,960)	3,311
Deferred contributions	(1,543)	2,157
	<b>1,667</b>	<b>(1,164)</b>
<i>Capital Expenditures (\$ in 000's)</i>		
	<u>2010</u>	<u>2009</u>
Library acquisitions	175	219
Computer equipment and furniture	107	242
Buildings renewal	1,004	1,259
Restoration of Elmsley West Residences	109	4,806
	<b>1,395</b>	<b>6,526</b>



# Life to the Full

# Life Matters



Photo courtesy of CCBI

## Canadian Catholic Bioethics Institute

THE CANADIAN CATHOLIC BIOETHICS INSTITUTE'S MISSION is to promote the dignity of the human person through interdisciplinary ethics research and education in health care and the life sciences. CCBI is affiliated with the University of St. Michael's College, and USMC President Anne Anderson is an Executive Council member of its Board of Directors. The following indicates some of the ways we fulfilled our mandate during 2009-2010.

### LECTURES

The Canadian Catholic Bioethics Institute (CCBI) held seven lectures drawing a total audience of over 365 people.

CCBI's Annual Lecture in Bioethics, "A deeply human need – palliative care for the young, the old, the marginalized and homeless" was held on December 3, 2009 with Dr. Marisa Zorzitto, Chief of Geriatric Medicine, St. Michael's Hospital, Dr. Christine Newman,

Medical Director, Palliative Care and Bereavement Care Service, The Hospital for Sick Children, and Rowena Thirlwall, RN, CHPCN [C], Perram House Hospice. The Cardinal Ambrozic Lecture in Bioethics was held on March 25, 2010. Robert Allore, SJ spoke on "Science and Religion in Conversation: Seeking the Common Good." In June 2010, CCBI with Salt and Light Catholic Media Foundation hosted a lecture on "The Scientific, Commercial, Ethical, and Social Aspects of the Stem Cell Debate in

Australia Today" with guest, Bishop Anthony Fisher, OP, of Parramatta, Australia.

CCBI hosted a lunch-hour seminar on September 29, 2009, The Secularization of Bioethics, with Rev. S. Joseph Tham, MD, PhD. Two evening seminars were held in conjunction with the Order of Malta: Father Tham gave the first on September 30, 2009. His topic was Human Suffering and Technology. The second on March 4, 2010, was timely given the health concerns over H1N1: Ethical

Concerns in Pandemic Planning, with speakers Shawn Tracey and Dr Rory Fisher. Shawn Tracy presented, “Citizen Perspective on Pandemic Influence: A National Survey” and Dr Fisher focussed on preparing for care of the elderly in pandemic planning.

On October 16 and 17, 2009, CCBI co-sponsored, along with the Dominican Family of Toronto and the Order of Malta, *The Future of Catholic Health Care: Challenging Values for the Good of Society*. CCBI members led workshops: Catholic Health Care and Social Justice with Dr. Mary Rowell; End-of-Life Care in Canada with Dr. Rory Fisher; and Respect for Conscience Rights in Providing Health Care with Dr. Moira McQueen.

#### PRESENTATIONS

CCBI was invited to present on various topics in bioethics to many groups, including the Catholic Women’s League of Canada, high school seminars, the Knights of Columbus, the Canadian Association of Religion and Family Life educators of Toronto (CARFLEO), Faith Connections, and parishes. In 2009 – 2010 the “For People in the Pews” (bioethics for parishioners) program was held in parishes in

Whitby, Georgetown, Streetsville, Burlington, and Mississauga. In May 2010, Dr McQueen was guest speaker at an ecumenical conference “HIV-AIDS and the Churches: Responses to the Pandemic in Africa and Canada” held at the University of Western Ontario. Her topic was “HIV/AIDS: Roman Catholic Views on Condoms and other Prevention Strategies.”

#### CONSULTATIONS

Requests on over twenty-four areas of concern came from seventeen diverse sources. Media contacted CCBI with questions covering a range of issues including artificial nutrition and hydration and the issue of hastening death; palliative care; physician assisted suicide; morality; reproductive matters; and sexuality and marriage. Reporters consulted with the Institute in preparation for features. Dr McQueen appeared on TVO’s “The Agenda”, CTV’s “Viewpoints”, and Salt and Light. Drs Moira McQueen and Bridget Campion appeared on Salt and Light TV, “Perspectives: Is the euthanasia debate over?” Dr McQueen was invited to participate as a panellist on CBC Radio’s Cross Country Checkup. She was quoted in *Maclean’s* magazine (November

2009), *The Globe and Mail* (Letters to the Editor) and *The Toronto Star*.

#### PUBLICATIONS

In 2010, CCBI published a “Reflections on Artificially Supplied Nutrition and Hydration”, Bridget Campion, PhD, Editor;

As well, many articles were issued on a wide variety of topics to our mailing list of over 1000 four times during 2009-2010, and were also distributed in parishes, schools, at conferences, or at our speaking engagements. They are available on our website and include: “Organ Donation: A Catholic Perspective”, many key Bioethics issues such as “The Question of Physician-assisted Suicide in the UK and Implications for Canada,” by Moira McQueen, “Justice in Health Care: Health Inequities, Social Determinants of Health,” by Bridget Campion, PhD, and “In You I trust/In You I Have Hope,” a message for World Day of the Sick in February 2010, Pope Benedict XVI. In addition two bilingual e-letters were emailed to each Member of Parliament by CCBI, encouraging them to reject Bill C-384 (euthanasia) and encouraged support for palliative care.



Photo courtesy of CCBI



# Bringing Mediaeval Studies into the Twenty-first Century







# Pontifical Institute of Mediaeval Studies

THE PONTIFICAL INSTITUTE OF MEDIAEVAL STUDIES (PIMS) is Canada's oldest research institute in the Humanities and is widely regarded as the birthplace of mediaeval studies in North America. Associated with prominent scholars in its early years like Etienne Gilson and Jacques Maritain, from its founding in 1929 the Institute has been providing training at the highest level in the fundamentals of mediaeval scholarship in languages, manuscript studies and related disciplines.

The Institute's mission, since its founding has remained constant: to undertake, at the highest level, research and study in the thought, culture, writings and institutions of medieval society and to disseminate the results of that research through teaching and scholarly publishing.

## HIGHLIGHTS

The October 3rd, 2009 convocation celebrated the 80th anniversary of the Institute's founding and the 70th anniversary of PIMS' charter from the Holy See. Twenty-one graduates were granted the License in Mediaeval Studies. Honorary degrees were awarded to Elizabeth A.R. Brown, Mario Cortellucci, Umberto Eco and posthumously to Victor B. Brezik, csb. Professor Brian Stock was invested as an Honorary Fellow of the Institute.

•During the 2009-10 academic year the Institute, with a grant from the J. P. Bickell Foundation of Toronto and in collaboration with the University of Toronto's Centre for Medieval Studies, established a Visiting Distinguished Scholar programme designed to bring outstanding international scholars to PIMS during their academic leave (sabbatical year).

•In 2009 the Institute initiated a Summer School in Latin Palaeography which drew students from across North America. Fully subscribed, this programme provides an intensive introduction to medieval handwriting in the Latin West helping participants acquire the skills and ability to deal

with primary sources. The outstanding success of this programme has demonstrated that it addresses a pressing academic need and has encouraged PIMS to further develop and expand its offerings in this area of advanced scholarship.

•The Institute Library received the gift from an anonymous donor of seven medieval manuscripts which have been deposited in the Rare Book Room joining the ten manuscripts previously obtained from the same source. They have already been used in elements of the palaeography summer school program in line with the donor's wishes.

•PIMS Publications published 10 new books in 2009-10 bringing to 325 the number of books currently in print. Five new book series were begun including "History of Medieval Science"; "Islam and Muslim Societies in the Medieval and Early Modern Periods" and "Jewish-Christian Relations in the Medieval World", the latter two of which represent the Institute's initial steps in developing a new scholarly focus on the history and interaction of the three great Abrahamic religions in the Middle Ages.

•As part of its new Annual Fund Appeal, PIMS instituted a President's Council designation for donors giving \$5,000 a year. In its first year fifteen of our major donors joined this group, providing important support for our core academic operations.

•In May 2010, Rev. James K. McConica csb., praeses emeritus, was awarded the degree of Doctor of Sacred Letters honoris causa by the University of Trinity College and in June 2010, Richard M. Alway, Praeses, was awarded the degree of Doctor of Laws honoris causa by the University of Toronto.



Manuscript image courtesy of PIMS





Photo: Jessy Deglianni

## From the President's Office

Another year of change and opportunity amid the challenges of “cutting back” in order to move forward on the road to fiscal stability and programmatic growth!

On May 5<sup>th</sup>, 2010, we welcomed Ms. Patricia H. Southern, FCA as the Bursar of the University of St. Michael's College. Under her leadership, all things financial are moving to a new level of transparency and accountability as together the Department Heads wrestled with much needed “cuts” to our 2010-2011 budget presentation. New levels of interaction with the Finance Department are planned through the use and enhancement of our existing and accounting software.

Ms. Suzanne Ramnauth, CHRP, began her full time employment

with us early in August 2010. Ms. Ramnauth replaces Michael Power who left us to begin a well deserved retirement in July of 2010. Michael's many years with the College both in Finance and Human Resources were duly celebrated by his Colleagues. The Human Resources Department is now located adjacent to the Bursar's Office.

We remain in “Active Search mode” for a new Executive Director of Development and Alumni Affairs. Brian O'Malley continues to be a resource for this Department. As we look toward to our role in the Capital Campaign of the University of Toronto, our efforts in filling this vacancy have been redoubled.

No doubt you have noticed the changes to what was once the

parking lot behind the Church! The developers took over the land on the 20<sup>th</sup> of September and held the official sod turning on October 15<sup>th</sup>, 2010. Each day sees new activity that is readying the site for the simultaneous construction of two towers, one a forty-five storey building the other fifty-five stories. As of this writing, the towers are 85% sold. There is no word as yet as to when the condominiums will come on line.

We have moved our parking operation to the Alumni Lot and added some additional spaces by expanding the loading dock area behind Kelly Library. The revenue from this area has exceeded expectations to date but does not approximate the revenue generated by the combination of the two lots. So



*Photo on previous page: Prof. Anne Anderson, csj, President and Vice-Chancellor welcomes students.  
Above: Our Hidden Treasure: St. Mike's Support Staff, 2010.*

we have an anticipated shortfall in revenue from this operation. One of the highlights of this year is the refurbishing of the servery area of the Canada Room. This area is truly worth a visit!! A renovation of a million plus by Chartwells makes dining at USMC an experience of good food and creative choices from 7 am to 7 pm for our students. We have become the envy of our sister colleges in the realm of student dining and meal plan value. There will be more to say on this venture after we conduct our first semester evaluation in late November.

This year we have experienced an unprecedented number of “issues” with an aging plant! A flood in the boiler room brought to light not only new areas of weakness in steam pipes but underscored a number of other areas where asbestos abatement was an urgent issue. The

fragility of the entire system was revealed when it came time to turn on the heat early in October. Addressing these items has become almost a full time occupation for the members of our maintenance department.

The many issues and problems encountered in the Historic Houses post renovation continue to be a matter of great concern. Remediation is on-going.

Despite the challenges and upheaval, our support staff manages to keep all of our buildings clean and safe. The grounds staff ensures that our gardens are the envy of our neighbours and that plants are carefully readied for winter weather before the same crew takes on the task of salting and snow ploughing. This annual report affords me the opportunity to offer

a collective Thank You to a group who truly embody the Mission of St. Michael's.

We at St. Michael's are grateful to Mr. Hugh MacKinnon, (8T1) Chair of the Collegium and the members of the Collegium for their wisdom, wise counsel and dedication to the growth and development of the Mission of USMC in these changing and turbulent times. Such support is invaluable!

Despite the ups and downs, we are thriving – making progress slowly and steadily and with St. Paul.... staying firmly on the road that has brought us to where we are!

Anne Anderson, csj  
President & Vice-Chancellor



THE ST. MICHAEL'S COAT OF ARMS reflects our history and traditions. The design of the shield is based upon that of Armand de Charbonnel, second Bishop of Toronto, who, with the Basilians, founded the college in 1852.

The three star-like objects are spurs, and the crescent indicates that one of Bishop Charbonnel's ancestors took part in the Crusades. These symbols remind us that as Christian academics we must always be prepared to seek and defend the truth.

The tongues of fire around the edge of the shield allude to St. Basil, known as the "Pillar of Fire" for his learning and charity.

The supporters (which are heraldic recognition of our status as a university), are an eagle, taken from the arms of the Hon. John Elmsley, who gave land to the college, and a Lion with a cross in its paw, the crest of Sir William Mulock, who helped bring about our federation with the University of Toronto.

The supporters stand upon a grassy hillock representing Clover Hill, the site of the first building erected to house St. Michael's.

The Greek words of the motto stand for goodness and the development of mind and body. The words are taken from *Psalm 118* and form the motto of the Basilian Fathers,

**"Teach me goodness, discipline and knowledge".**