PAY EQUITY PLAN EFFECTIVE SEPTEMBER 2018

University of St. Michael's College 81 St. Mary Street, Toronto, ON M5P 3H4

Establishment

This Pay Equity Plan covers all United Steelworkers employees employee by the University of St. Michael's College within the province of Ontario.

Job Classes

The following are the job classes in the establishment. The gender dominance of each job class was determined having regard to the statutory criteria as outlined in the *Pay Equity Act* including historical incumbency and gender stereotyping, if any.

| Female Dominated Job Classes | Male Dominated Job Classes | Gender Neutral Job Classes |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|
| Associate Registrar 17 Assistant Dean - Residence Life Advancement Associate, Stewardship Accountant II Assistant Registrar, Admissions & Financial Aid Assistant Registrar, Advising and Recruitment Assistant Registrar, Academic Advising Advancement Officer, Prospect Management Procurement & Budget Coordinator Webmaster/Manager, Graphic Design Advancement Officer, Alumni Engagement Campus Minister Administrative Assistant - Sheptytsky Program Coordinator Physical Plant Coordinator Administrative Assistant II - Principal's Office InfoExpress Liaison Cataloguing Technician Residence Life Coordinator Acquisitions Technician | Advancement Manager, Annual Campaigns Associate Registrar 18 Electrician Editor HVAC Mechanic Carpenter Student Services Officer Advancement Officer, Special Projects Office Support Content Specialist Student Life Coordinator PIMS Library Technician Mailroom Coordinator Accounts Payable Clerk AV Technician Registrarial Clerk Groundskeeper General Support - Janitor Evening Janitorial Day Janitorial | |

| Special Collections Library Technician | |
|----------------------------------------|--|
| Library Technician C | |
| Accountant I | |
| • Library Technician #40 | |
| Library Technician B | |
| Library Technician A | |
| Associate Editor | |
| Housekeeper (Lead) | |
| Housekeeper | |

Gender Neutral Comparison System

A gender-neutral job comparison system was used to measure the value of each Job Class. The SES/U evaluation system has been used as part of this process. Points were assigned to each Job Class based upon the following factors and subfactors:

| Evaluation System Factors | Sub Factors |
|----------------------------------|-------------------------------------------------------------|
| Skill (47%) | Previous Education (11%) |
| | Previous Experience (11%) |
| | Interaction (8%) |
| | Movement (6%) |
| | Decision Making (11%) |
| Responsibility (37%) | Information (9%) |
| | Materials, Equipment, and/or Outcomes (9%) |
| | Safety of Others (3%) |
| | Financial (8%) |
| | Manage or Direct Others (8%) |
| Effort (9%) | Mental Effort (5%) |
| | Physical Effort (4%) |
| Working Conditions (7%) | Temperature, Noise, and Other Environmental Conditions (1%) |
| - | Hazards (2%) |
| | Stress (2%) |
| | Work Interruptions and Distractions (1%) |
| | Social Disruption Required by Work Schedule (1%) |

Results of Comparisons

The job rates of female job classes were compared to those of the male comparator job classes in their respective bands using either the job-to-job method of comparison or proportional value (PV). The width of each job band was 20 points.

The following table shows the direct job-to-job comparisons which were made:

| Female Job Class | Points | Job Rate | Male Comparator Job Class | Male Comparator Job Rate | Male Comparator Points | Adjustment Required |
|-------------------------------------------------------|--------|-------------|------------------------------|--------------------------------|------------------------------|------------------------|
| Associate Registrar 17 | 641 | \$43.15 | Associate Registrar 18 | \$43.15 | 641 | nil |
| Accountant II | 592 | \$33.12 | Carpenter | \$35.37 | 590 | \$2.25 |
| Assistant Registrar, Admissions & Financial Aid | 587 | \$37.90 | Carpenter | \$35.37 | 590 | nil |
| Assistant Registrar, Academic Advising | 555 | \$37.90 | Content Specialist | \$32.97 | 511 | nil |
| Advancement Officer, Prospect Management | 548 | \$32.29 | Content Specialist | \$32.97 | 511 | \$0.68 |
| Procurement & Budget Coordinator | 546 | \$28.57 | Content Specialist | \$32.97 | 511 | \$4.40 |
| Webmaster/Manager, Graphic Design | 544 | \$39.94 | Content Specialist | \$32.97 | 511 | nil |
| Advancement Officer, Alumni Engagement | 542 | \$32.29 | Content Specialist | \$32.97 | 511 | \$0.68 |
| Campus Minister | 534 | \$28.54 | Content Specialist | \$32.97 | 511 | \$4.43 |
| Administrative Assistant - Sheptytsky | 531 | \$28.58 | Content Specialist | \$32.97 | 511 | \$4.39 |
| Program Coordinator | 530 | \$35.71 | Content Specialist | \$32.97 | 511 | nil |
| Physical Plant Coordinator | 513 | \$29.38 | AV Technician | \$32.16 | 473 | \$2.78 |
| Administrative Assistant II - Principal's Office | 517 | \$35.66 | AV Technician | \$32.16 | 473 | nil |
| InfoExpress Liaison | 508 | \$32.86 | AV Technician | \$32.16 | 473 | nil |
| Cataloguing Technician | 509 | \$31.84 | AV Technician | \$32.16 | 473 | \$0.32 |
| Residence Life Coordinator | 501 | \$30.71 | AV Technician | \$32.16 | 473 | \$1.45 |
| Acquisitions Technician | 497 | \$31.84 | AV Technician | \$32.16 | 473 | \$0.32 |
| Special Collections Library Technician | 486 | \$31.84 | AV Technician | \$32.16 | 473 | \$0.32 |
| Library Technician C | 479 | \$32.86 | Accounts Payable Clerk | \$26.06 | 475 | nil |
| Accountant I | 468 | \$26.06 | Accounts Payable Clerk | \$26.06 | 475 | nil |

| Library Technician #40 | 457 | \$31.84 | Groundskeeper | \$24.12 | 459 | nil |
|------------------------|-----|---------|------------------------------|---------|-----|--------|
| Library Technician B | 454 | \$31.84 | Groundskeeper | \$24.12 | 459 | nil |
| Library Technician A | 452 | \$31.84 | Groundskeeper | \$24.12 | 459 | nil |
| Housekeeper (Lead) | 401 | \$20.64 | General Support - Janitor | \$23.60 | 402 | \$2.96 |
| Housekeeper | 369 | \$19.60 | Day Janitorial | \$21.33 | 370 | \$1.73 |

A Proportionate Value calculation was used for the female job classes that did not have a direct male comparator. The male job classes that were used to determine the proportionate value for female positions were:

- o Associate Registrar 18
- o HVAC Mechanic
- o Carpenter
- Content Specialist
- o AV Technician
- o Accounts Payable Clerk
- Groundskeeper
- o General Support Janitor
- o Day Janitorial

The following table shows the results for the proportionate value calculation:

| Female Job Class | Points | Job Rate | Pay Equity Job Rate | Adjustment Required |
|-----------------------------------------------|--------|----------|------------------------|------------------------|
| Assistant Dean - Residence Life | 616 | \$41.25 | \$40.07 | nil |
| Advancement Associate, Stewardship | 606 | \$40.11 | \$39.27 | nil |
| Assistant Registrar, Advising and Recruitment | 570 | \$37.90 | \$36.48 | nil |
| Associate Editor | 438 | \$20.01 | \$26.12 | \$6.11 |

Adjustments Required

The adjustments identified as a result of this process are outlined in the tables above.

General

- A. Pay Equity Act Section 8 exemptions did not apply to any female or male positions or job classes.
- B. As a result of a negotiated settlement by the parties, this plan applies to the period July 1, 2014 to July 1, 2018 which constitutes Phase I of the pay equity implementation process.

- C. Pay equity adjustments were made to all active employees with an effective date of January 27, 2023 and adjustments to former employees will be processed upon confirmation of receipt of registered letter from the University.
- D. The parties acknowledge their respective obligations under the Ontario Pay Equity Act. The University acknowledges its obligations to ensure that pay equity continues to be maintained for the bargaining unit in accordance with the MOS and appendices dated November 2, 2022.
- E. The parties have agreed to conduct their Phase 2 of the pay equity implementation process immediately. The parties agree to make all diligent efforts to complete Phase 2 no later than September 30, 2023.

This plan is posted in the workplace as of: June 5, 2023.

rune 5+1/2023

Bursar & CAO

President, University of St. Michael's College

President, USW Local 1998

President, USMC Unit, USW Local 1998

Dated